

CADDO PARISH COMMISSION
505 TRAVIS STREET, GOVERNMENT PLAZA
PUBLIC NOTICE
SPECIAL MEETING AGENDA
OCTOBER 28, 2021
3:30 P.M.

Streaming at www.facebook.com/parishofcaddo & www.youtube.com/user/parishofcaddois

1. ROLL CALL:

Commissioners:

Hopkins	District 1	Gage-Watts	District 7
Johnson	District 2	Taliaferro	District 8
Jackson	District 3	Atkins	District 9
Young	District 4	Chavez	District 10
Burrell	District 5	Lazarus	District 11
Cawthorne	District 6	Epperson	District 12

2. INVOCATION:

3. PLEDGE OF ALLEGIANCE:

4. AGENDA ADDITIONS:

5. CITIZENS COMMENTS:

Citizens who wish to address the Commission, please fill out a comment card by clicking [HERE](#) and submit to the Commission Clerk's Office, or they may fill out a comment card located in the Chamber foyer and return to the President of the Clerk of the Commission. Individual comments are limited to 3 minutes.

NOTE: Citizens who wish to address the Commission on matters relative to public hearings (items listed on the agenda only) will be limited to a cumulative total of 15 minutes each, for or against an issue. Those who wish to speak or make a presentation are asked to select their speakers and address the points they wish considered with this limitation in mind.

6. NEW BUSINESS:

6.I. Presentation Of Administration Budget Message And Related Matters
(Administrator Wilson)

6.II. Introduction Of The 2022 Operating And Capital Improvements Budget Ordinances
Ordinance No. 6120 of 2021 through No. 6142 of 2021
(Administration)

Documents:

[2022 ADVERTISEMENT.PDF](#)
[2022 BUDGET ORDINANCES.PDF](#)

6.III. Setting Public Hearing And Adoption For 2021 Operating And Capital Improvements Budget

Public Hearing (November 18, 2021, 3:30pm) And Adoption (December 1, 2021, 3:30pm) For The 2022 Operating and Capital Improvements Budget

(Administration)

Documents:

[2022 ADVERTISEMENT.PDF](#)

7. ADJOURN:

To all persons desiring to attend and observe a meeting of the Caddo Parish Commission, or who wish to present information to the body: If you have physical limitations that require special accommodations in order for you to attend and participate in a meeting of the Caddo Parish Commission, please contact the office of the Caddo Parish Commission Clerk at (318) 226-6596, at least 24 hours in advance of the meeting so that an effort can be made to provide those accommodations.

NOTICE OF PUBLIC HEARING

The CADDO PARISH COMMISSION will hold a public hearing at 3:30 p.m. on November 18, 2021 in order to receive citizen input concerning the proposed Operating and Capital Expenditure Budget for 2022. This hearing will be held in the Commission Chambers, First Floor, Government Plaza, 505 Travis, Shreveport, Louisiana.

PARISH OF CADDO
Summary of 2022 Budget

	Fund Type					
	Governmental Funds				Total	Internal Service
	General	Special Revenue	Debt Service	Capital Project		
Revenues						
Ad Valorem Taxes	\$ 7,106,696	38,111,795	2,680,621	-	47,899,112	-
Sales Taxes	-	10,750,000	-	-	10,750,000	-
Licenses and Permits	837,000	390,000	-	-	1,227,000	-
Intergovernmental	1,720,000	40,342,964	-	-	42,062,964	-
Gaming	-	1,250,000	-	-	1,250,000	-
Oil and Gas	-	600,000	-	-	600,000	-
Charges for Services	213,000	392,400	-	-	605,400	7,644,985
Fines and Forfeitures	-	10,000	-	-	10,000	-
Rents and Interest Earned	110,000	1,669,850	8,000	845,789	2,633,639	-
Other Revenues	30,000	159,500	-	-	189,500	-
Total Revenues	10,016,696	93,676,509	2,688,621	845,789	107,227,615	7,644,985
Expenditures						
Parish Commission	732,364	-	-	-	732,364	-
District Court	1,987,978	-	-	-	1,987,978	-
District Attorney	6,415,489	-	-	245,400	6,660,889	-
Coroner	243,000	-	-	395,000	638,000	-
Administration and Legal	1,122,541	-	-	3,593,000	4,715,541	-
Human Resources	236,941	-	-	-	236,941	-
Finance	460,064	-	-	-	460,064	-
Information Systems	217,236	-	-	220,380	437,616	-
Registrar of Voters	865,321	-	-	-	865,321	-
LSU Extension Service	74,300	-	-	-	74,300	-
Head Start	-	13,500,000	-	-	-	-
Section 8 Housing	-	435,000	-	-	-	-
Public Works	-	7,826,546	-	12,659,000	20,485,546	-
Public Building Maintenance	276,571	5,752,998	-	6,492,000	12,521,569	-
Caddo Correctional Center	-	11,210,079	-	2,113,000	13,323,079	-
Parks and Recreation	-	1,798,538	-	11,333,700	13,132,238	-
Solid Waste Disposal	-	4,122,217	-	1,250,000	5,372,217	-
Juvenile Court	-	1,133,220	-	-	1,133,220	-
Juvenile Probation Operations	-	3,864,391	-	-	3,864,391	-
Juvenile Detention	-	3,080,732	-	-	3,080,732	-
Parish Health Unit	-	674,994	-	695,000	1,369,994	-
Animal Services and Mosquito Control	-	3,134,146	-	535,000	3,669,146	-
Economic Development	-	612,000	-	-	612,000	-
Debt Service	207,913	837,797	2,497,453	-	3,543,163	-
American Rescue Plan	-	20,912,000	-	-	-	-
Employee Group Insurance Program	-	-	-	-	-	6,284,419
Casualty Insurance Program	-	-	-	-	-	1,281,669
Workers Compensation Insurance Program	-	-	-	-	-	809,058
All Other	966,844	6,971,077	-	1,383,668	9,321,589	-
Total Expenditures	13,806,562	85,865,735	2,497,453	40,915,148	108,237,898	8,375,146
Excess (Deficiency) of Revenues Over Expenditures	(3,789,866)	7,810,774	191,168	(40,069,359)	(35,857,283)	(730,161)
Other Financing Sources (Uses)						
Proceeds From Bond Issue	-	-	-	-	-	-
Operating and Capital Transfers In	2,393,400	7,181,100	-	40,046,480	49,620,980	-
Operating and Capital Transfers Out	(941,500)	(48,059,480)	-	(620,000)	(49,620,980)	-
Non-Operating Income (Net)	-	-	-	-	-	52,000
Total Other Financing Sources (Uses)	1,451,900	(40,878,380)	-	39,426,480	-	52,000
Net Change in Fund Balance/Net Assets	(2,337,966)	(33,067,606)	191,168	(642,879)	(35,857,283)	(678,161)
Fund Balance/Net Assets, Beginning of Year	17,025,707	147,850,480	4,646,166	30,164,000	199,686,353	5,821,376
Fund Balance/Net Assets, End of Year	\$ 14,687,741	114,782,874	4,837,334	29,521,121	163,829,070	5,143,215

Copies of the above, and the supporting schedules thereto, are available at Room 850, Government Plaza, Shreveport, Louisiana and at the Main Branch of the Shreve Memorial Library during normal business hours.

Woodrow Wilson, Jr.
Administrator and Chief
Executive Officer

ORDINANCE NO. 6121 OF 2021

BY THE CADDO PARISH COMMISSION:

AN ORDINANCE ADOPTING THE BUDGET OF ESTIMATED REVENUES AND EXPENDITURES FOR THE GENERAL FUND FOR THE YEAR 2022

BE IT ORDAINED by the Caddo Parish Commission, in legal and regular session convened, that the Budget of Estimated Revenues and Expenditures for the General Fund for the year 2022, is hereby adopted and appropriated as follows, to wit:

2022 BUDGET

Revenues

Ad Valorem Taxes	\$ 7,106,696
State Revenue Sharing	159,500
State Severance Tax	1,175,000
Licenses and Permits	837,000
Charges for Services	215,000
Federal Grants	360,000
Interest Earned	110,000
Miscellaneous	53,500
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Total Revenues	10,016,696

Expenditures

Parish Commission	732,364
District Court	1,987,978
District Attorney	6,415,489
Coroner	243,000
Ward Courts (Constables & Justices of the Peace)	69,000
Administration and Legal	1,122,541
Human Resources	236,941
Finance	460,064
Information Systems	217,236
Facilities and Maintenance	
Coroner Building	66,384

LSU Extension Building	33,403
Archives	90,000
David Raines Community Center	86,784
Registrar of Voters	678,321
LSU Extension Service	74,300
Elections	187,000
Statutory Appropriations	703,757
Other Governmental Appropriations	
Metropolitan Planning Commission	325,000
Emergency Preparedness	37,000
Parish Service Office	<u>40,000</u>
Total Other Governmental Appropriations	<u>402,000</u>
Total Expenditures	<u>13,806,562</u>
Excess (Deficiency) of Revenues Over Expenditures	(3,789,866)
Other Financing Sources (Uses):	
Transfer from Criminal Justice Fund	1,400,000
Transfer from American Rescue	993,400
Transfer to Capital Outlay	<u>(941,500)</u>
	<u>1,451,900</u>
Excess (Deficiency) of Revenues and Other Financing Sources Over Expenditures and Other Financing Issues	(2,337,966)
Fund Balance at Beginning of Year	17,025,707
Fund Balance at End of Year	<u>\$ 14,687,741</u>

BE IT FURTHER ORDAINED that any time during the year the Administrator of the Caddo Parish Commission shall have the authority to transfer part or all of the unencumbered appropriation from one budget line item to another budget line item within departments or functions. Appropriation transfers between departments or functions shall only be Parish Commission action amending this ordinance.

ORDINANCE NO. 6122 OF 2021

BY THE CADDO PARISH COMMISSION:

AN ORDINANCE ADOPTING THE BUDGET OF ESTIMATED REVENUES AND EXPENDITURES FOR THE PUBLIC WORKS FUND FOR THE YEAR 2022

BE IT ORDAINED by the Caddo Parish Commission, in legal and regular session convened, that the Budget of Estimated Revenues and Expenditures for the Public Works Fund for the year 2022, is hereby adopted and appropriated as follows, to wit:

2022 BUDGET

Revenues

Ad Valorem Taxes	\$ 6,504,923
Gas and Oil Sales	95,000
Sales Tax Collections	7,200,000
Parish Transportation	1,300,000
State Revenue Sharing	150,000
Road Royalty Fund	125,000
Interest Earned	140,000
Oil and Gas Permits	375,000
Building Permits	9,000
Charges for Services	205,300
Fines & Forfeitures	10,000
Miscellaneous	45,000
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Total Revenues	16,159,223

Expenditures

Administration	1,838,869
Fleet Services	723,893
Drainage	849,022
Road Capital Improvements	216,958
Road Construction and Maintenance	3,980,613
Commercial Vehicle Enforcement Unit	217,191
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Total Expenditures	7,826,546

Excess (Deficiency) of Revenues Over Expenditures	8,332,677
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Other Financing Sources (Uses) Transfer to Capital Outlay	(12,659,000)
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Excess (Deficiency) of Revenues and Other Financing Sources Over	
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Expenditures and Other Financing Sources	(4,326,323)
Fund Balance at Beginning of Year	<u>27,760,797</u>
Fund Balance at End of Year	<u><u>\$ 23,434,474</u></u>

BE IT FURTHER ORDAINED that any time during the year the Administrator of the Caddo Parish Commission shall have the authority to transfer part or all of the unencumbered appropriation from one budget line item to another budget line item within departments or functions. Appropriation transfers between departments or functions shall only be Parish Commission action amending this ordinance.

ORDINANCE NO. 6123 OF 2021

BY THE CADDO PARISH COMMISSION:

AN ORDINANCE ADOPTING THE BUDGET OF ESTIMATED REVENUES AND EXPENDITURES FOR THE BUILDING MAINTENANCE FUND FOR THE YEAR 2022

BE IT ORDAINED by the Caddo Parish Commission, in legal and regular session convened, that the Budget of Estimated Revenues and Expenditures for the Building Maintenance Fund for the year 2022, is hereby adopted and appropriated as follows, to wit:

2022 BUDGET

Revenues

Ad Valorem Taxes	\$ 4,929,598
State Revenue Sharing	115,000
Interest Earned	39,000
Building Rental	22,000
Miscellaneous	<u>500</u>
Total Revenues	<u>5,106,098</u>

Expenditures

Debt Service	135,400
Forcht Wade	3,500
Criminal Administration	193,200
Courthouse	4,504,852
Francis Bickham Building	142,641
Government Plaza	219,507
Veteran Affairs Building	<u>15,500</u>
Total Expenditures	<u>5,214,600</u>

Excess (Deficiency) of Revenues Over Expenditures (108,502)

Other Financing Sources (Uses)

Transfer to Capital Outlay (948,000)

Excess (Deficiency) of Revenues and Other Financing Sources Over Expenditures and Other Financing Uses (1,056,502)

Fund Balance at Beginning of Year 9,919,569

Fund Balance at End of Year \$ 8,863,067

BE IT FURTHER ORDAINED that any time during the year the Administrator of the Caddo Parish Commission shall have the authority to transfer part or all of the unencumbered appropriation from one budget line item to another budget line item within departments or functions. Appropriation transfers between departments or functions shall only be Parish Commission action amending this ordinance.

ORDINANCE NO. 6124 OF 2021

BY THE CADDO PARISH COMMISSION:

AN ORDINANCE ADOPTING THE BUDGET OF ESTIMATED REVENUES AND EXPENDITURES FOR THE DETENTION FACILITIES FUND FOR THE YEAR 2021

BE IT ORDAINED by the Caddo Parish Commission, in legal and regular session convened, that the Budget of Estimated Revenues and Expenditures for the Detention Facilities Fund for the year 2021, is hereby adopted and appropriated as follows, to wit:

2021 BUDGET

Revenues

Ad Valorem Taxes	\$ 9,060,139
State Revenue Sharing	200,000
Interest Earned	28,000
Miscellaneous	<u>5,500</u>
Total Revenues	<u>9,293,639</u>

Expenditures

Debt Service	197,662
Caddo Correctional Center-Facilities & Maintenance	3,982,417
Caddo Correctional Center-Statutory Charges	<u>7,030,000</u>
Total Expenditures	<u>11,210,079</u>

Excess (Deficiency) of Revenues
Over Expenditures (1,916,440)

Other Financing Sources (Uses)

Transfer from Criminal Justice	1,200,000
Transfer to Capital Outlay	-
	<u>1,200,000</u>

Excess (Deficiency) (716,440)

Fund Balance at Beginning of Year 7,076,866

Fund Balance at End of Year \$ 6,360,426

BE IT FURTHER ORDAINED that any time during the year the Administrator of the Caddo Parish Commission shall have the authority to transfer part or all of the unencumbered appropriation from one budget line item to another budget line item within departments or functions. Appropriation transfers between departments or functions shall only be Parish Commission action amending this ordinance.

ORDINANCE NO. 6125 OF 2021

BY THE CADDO PARISH COMMISSION:

AN ORDINANCE ADOPTING THE BUDGET OF ESTIMATED REVENUES AND EXPENDITURES FOR THE PARKS AND RECREATION FUND FOR THE YEAR 2022

BE IT ORDAINED by the Caddo Parish Commission, in legal and regular session convened, that the Budget of Estimated Revenues and Expenditures for the Parks and Recreation Fund for the year 2022, is hereby adopted and appropriated as follows, to wit:

2022 BUDGET

Revenues

Ad Valorem Taxes	\$ 1,500,383
State Revenue Sharing	34,500
Interest Earned	19,000
Private Donations	1,000
Miscellaneous	1,500
Recreation Fees	5,000
State Grant Revenue	150,000
Camping Fees	<u>22,000</u>
Total Revenues	<u>1,733,383</u>

Expenditures

Allocations to Other Entities	42,000
Parks and Recreation Maintenance and Operation	<u>1,756,538</u>
Total Expenditures	<u>1,798,538</u>

Excess (Deficiency) of Revenues Over Expenditures (65,155)

Other Financing Sources (Uses)

Transfer to Capital Outlay (413,700)

Excess (Deficiency) (478,855)

Fund Balance at Beginning of Year 2,995,441

Fund Balance at End of Year \$ 2,516,586

BE IT FURTHER ORDAINED that any time during the year the Administrator of the Caddo Parish Commission shall have the authority to transfer part or all of the unencumbered appropriation from one budget line item to another budget line item within departments or functions. Appropriation transfers between departments or functions shall only be Parish Commission action amending this ordinance.

ORDINANCE NO. 6126 OF 2021

BY THE CADDO PARISH COMMISSION:

AN ORDINANCE ADOPTING THE BUDGET OF ESTIMATED REVENUES AND EXPENDITURES FOR THE SOLID WASTE DISPOSAL FUND FOR THE YEAR 2022

BE IT ORDAINED by the Caddo Parish Commission, in legal and regular session convened, that the Budget of Estimated Revenues and Expenditures for the Solid Waste Disposal Fund for the year 2022, is hereby adopted and appropriated as follows, to wit:

2022 BUDGET

Revenues

Ad Valorem Taxes	\$ 1,158
Sales Tax	3,550,000
Interest Earned	150,000
Miscellaneous	<u>85,000</u>
Total Revenues	<u>3,786,158</u>

Expenditures

Code Enforcement	449,583
Solid Waste Disposal	<u>3,672,634</u>
Total Expenditures	<u>4,122,217</u>

Excess (Deficiency) of Revenues Over Expenditures	(336,059)
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Other Financing Sources (Uses)

Transfer to Capital Outlay	(1,250,000)
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Excess (Deficiency) of Revenues and Other Financing Sources Over Expenditures and Other Financing Sources	(1,586,059)
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Fund Balance at Beginning of Year	<u>23,993,013</u>
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Fund Balance at End of Year	<u><u>\$ 22,406,954</u></u>
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BE IT FURTHER ORDAINED that any time during the year the Administrator of the Caddo Parish Commission shall have the authority to transfer part or all of the unencumbered appropriation from one budget line item to another budget line item within departments or functions. Appropriation transfers between departments or functions shall only be Parish Commission action amending this ordinance.

ORDINANCE NO. 6127 OF 2021

BY THE CADDO PARISH COMMISSION:

AN ORDINANCE ADOPTING THE BUDGET OF ESTIMATED REVENUES AND EXPENDITURES FOR THE JUVENILE JUSTICE FUND FOR THE YEAR 2022

BE IT ORDAINED by the Caddo Parish Commission, in legal and regular session convened, that the Budget of Estimated Revenues and Expenditures for the Juvenile Justice Fund for the year 2022, is hereby adopted and appropriated as follows, to wit:

2022 BUDGET

Revenues

Ad Valorem Taxes	\$ 3,643,249
State Revenue Sharing	82,500
State and Federal Grants	829,564
Interest Earned	20,000
Miscellaneous	13,000
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Total Revenues	4,588,313

Expenditures

Juvenile Court	1,133,220
Juvenile Services	
Probation	3,864,391
Detention	3,080,732
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Facilities & Maintenance	538,398
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Total Expenditures	8,616,741
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Excess (Deficiency) of Revenues Over Expenditures	(4,028,428)

Other Financing Sources (Uses)

Transfer from Criminal Justice Fund	3,600,000
Transfer from Oil & Gas Fund	-
Transfer to Capital Outlay	(200,000)
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Excess (Deficiency) of Revenues and Other Financing Sources Over Expenditures and Other Financing Uses	(628,428)
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Fund Balance at Beginning of Year	5,115,258
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Fund Balance at End of Year	\$ 4,486,830

BE IT FURTHER ORDAINED that any time during the year the Administrator of the Caddo Parish Commission shall have the authority to transfer part or all of the unencumbered appropriation from one budget line item to another budget line item within departments or functions. Appropriation transfers between departments or functions shall only be Parish Commission action amending this ordinance.

ORDINANCE NO. 6128 OF 2021

BY THE CADDO PARISH COMMISSION:

AN ORDINANCE ADOPTING THE BUDGET OF ESTIMATED REVENUES AND EXPENDITURES FOR THE HEALTH TAX FUND FOR THE YEAR 2022

BE IT ORDAINED by the Caddo Parish Commission, in legal and regular session convened, that the Budget of Estimated Revenues and Expenditures for the Health Tax Fund for the year 2022, is hereby adopted and appropriated as follows, to wit:

2022 BUDGET

Revenues

Ad Valorem Taxes	\$ 3,485,063
State Revenue Sharing	80,000
Charges for Services	70,100
Interest Earned	30,000
Private Donations	4,000
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Total Revenues	3,669,163

Expenditures

Debt Service	89,550
Shreveport Regional Lab	63,798
Highland Health Unit Complex	674,994
Vivian Health Unit Complex	68,868
David Raines Health Center	33,390
Animal Services and Mosquito Control	3,134,146
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Total Expenditures	4,064,746

Excess (Deficiency) of Revenues Over Expenditures	(395,583)
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Other Financing Sources (Uses)

Transfer to Capital Outlay	(535,000)
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Excess (Deficiency) of Revenues and Other Financing Sources Over Expenditures and Other Financing Uses	(930,583)
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Fund Balance at Beginning of Year	<hr/> 5,557,827
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Fund Balance at End of Year

\$ 4,627,244

BE IT FURTHER ORDAINED that any time during the year the Administrator of the Caddo Parish Commission shall have the authority to transfer part or all of the unencumbered appropriation from one budget line item to another budget line item within departments or functions. Appropriation transfers between departments or functions shall only be Parish Commission action amending this ordinance.

ORDINANCE NO. 6129 OF 2021

BY THE CADDO PARISH COMMISSION:

AN ORDINANCE ADOPTING THE BUDGET OF ESTIMATED REVENUES AND EXPENDITURES FOR THE BIOMEDICAL FOUNDATION FUND FOR THE YEAR 2022

BE IT ORDAINED by the Caddo Parish Commission, in legal and regular session convened, that the Budget of Estimated Revenues and Expenditures for the Biomedical Foundation Fund for the year 2022, is hereby adopted and appropriated as follows, to wit:

2022 BUDGET

Revenues

Ad Valorem Taxes	\$ 2,965,793
State Revenue Sharing	69,200
Interest Earned	<u>100</u>
Total Revenues	<u>3,035,093</u>

Expenditures

Biomedical Foundation	<u>2,945,935</u>
Total Expenditures	<u>2,945,935</u>
Excess (Deficiency) of Revenues Over Expenditures	89,158
Fund Balance at Beginning of Year	<u>640,479</u>
Fund Balance at End of Year	<u>\$ 729,637</u>

BE IT FURTHER ORDAINED that any time during the year the Administrator of the Caddo Parish Commission shall have the authority to transfer part or all of the unencumbered appropriation from one budget line item to another budget line item within departments or functions. Appropriation transfers between departments or functions shall only be Parish Commission action amending this ordinance.

ORDINANCE NO. 6130 OF 2021

BY THE CADDO PARISH COMMISSION:

AN ORDINANCE ADOPTING THE BUDGET OF ESTIMATED REVENUES AND EXPENDITURES FOR THE RIVERBOAT FUND FOR THE YEAR 2021

BE IT ORDAINED by the Caddo Parish Commission, in legal and regular session convened, that the Budget of Estimated Revenues and Expenditures for the Riverboat Fund for the year 2021, is hereby adopted and appropriated as follows, to wit:

2022 BUDGET

Revenues

Gaming Proceeds	\$ 850,000
Interest Earned	4,000
Miscellaneous	<u>2,000</u>
Total Revenues	<u>856,000</u>

Expenditures

Administration	325,480
Allocations to Other Entities	<u>864,500</u>
Total Expenditures	<u>1,189,980</u>

Excess (Deficiency) of Revenues
Over Expenditures (333,980)

Other Financing Sources (Uses)

Transfer from American Rescue Fund	66,800
Transfer from Oil and Gas	100,000

Excess (Deficiency) of Revenues and
Other Financing Sources Over
Expenditures and Other Financing Sources (167,180)

Fund Balance at Beginning of Year 535,419

Fund Balance at End of Year \$ 368,239

BE IT FURTHER ORDAINED that any time during the year the Administrator of the Caddo Parish Commission shall have the authority to transfer part or all of the unencumbered appropriation from one budget line item to another budget line item within departments or functions. Appropriation transfers between departments or functions shall only be Parish Commission action amending this ordinance.

ORDINANCE NO. 6131 OF 2021

BY THE CADDO PARISH COMMISSION:

AN ORDINANCE ADOPTING THE BUDGET OF ESTIMATED REVENUES AND EXPENDITURES FOR THE CRIMINAL JUSTICE FUND FOR THE YEAR 2022

BE IT ORDAINED by the Caddo Parish Commission, in legal and regular session convened, that the Budget of Estimated Revenues and Expenditures for the Criminal Justice Fund for the year 2022, is hereby adopted and appropriated as follows, to wit:

2022 BUDGET

Revenues

Ad Valorem Taxes	\$ 6,021,489
State Revenue Sharing	132,200
Interest Earned	<u>1,000</u>
Total Revenues	<u>6,154,689</u>

Expenditures

Criminal Justice System	
Administration	29,725
Statutory Charges	185,140
Other Charges	<u>5,000</u>
Total Expenditures	<u>219,865</u>

Excess (Deficiency) of Revenues Over Expenditures	5,934,824
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Other Financing Sources (Uses)

Transfer to General Fund	(1,400,000)
Transfer to Detention Facilities Fund	(1,200,000)
Transfer to Juvenile Justice Fund	<u>(3,600,000)</u>
	<u>(6,200,000)</u>

Excess (Deficiency) of Revenues and Other Financing Sources Over Expenditures and Other Financing Sources	(265,176)
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Fund Balance at Beginning of Year	<u>1,192,220</u>
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Fund Balance at End of Year	<u><u>\$ 927,044</u></u>
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BE IT FURTHER ORDAINED that any time during the year the Administrator of the Caddo Parish Commission shall have the authority to transfer part or all of the unencumbered appropriation from one budget line item to another budget line item within departments or functions. Appropriation transfers between departments or functions shall only be Parish Commission action amending this ordinance.

ORDINANCE NO. 6131 OF 2021

BY THE CADDO PARISH COMMISSION:

AN ORDINANCE ADOPTING THE BUDGET OF ESTIMATED REVENUES AND EXPENDITURES FOR THE HEAD START FUND FOR THE YEAR 2022

BE IT ORDAINED by the Caddo Parish Commission, in legal and regular session convened, that the Budget of Estimated Revenues and Expenditures for the Head Start Fund for the year 2022, is hereby adopted and appropriated as follows, to wit:

2022 BUDGET

Revenues

Head Start Grant	\$ 13,500,000
Total Revenues	<u>13,500,000</u>

Expenditures

Head Start Program	13,500,000
Total Expenditures	<u>13,500,000</u>

Excess (Deficiency) of Revenues Over Expenditures	-
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Excess (Deficiency) of Revenues and Other Financing Sources Over Expenditures and Other Financing Sources	-
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Fund Balance at Beginning of Year	<u>-</u>
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Fund Balance at End of Year	<u><u>\$ -</u></u>
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BE IT FURTHER ORDAINED that any time during the year the Administrator of the Caddo Parish Commission shall have the authority to transfer part or all of the unencumbered appropriation from one budget line item to another budget line item within departments or functions. Appropriation transfers between departments or functions shall only be Parish Commission action amending this ordinance.

ORDINANCE NO. 6132 OF 2021

BY THE CADDO PARISH COMMISSION:

AN ORDINANCE ADOPTING THE BUDGET OF ESTIMATED REVENUES AND EXPENDITURES FOR THE OIL AND GAS FUND FOR THE YEAR 2022

BE IT ORDAINED by the Caddo Parish Commission, in legal and regular session convened, that the Budget of Estimated Revenues and Expenditures for the Oil and Gas Fund for the year 2022, is hereby adopted and appropriated as follows, to wit:

2022 BUDGET

Revenues

Oil Royalty/Mineral Lease	\$ 600,000
Building Rental	363,000
Interest Earned	<u>20,000</u>
Total Revenues	<u>983,000</u>

Expenditures

Debt Service	398,700
Administration	<u>43,874</u>
Total Expenditures	<u>442,574</u>

Excess (Deficiency) of Revenues Over Expenditures	540,426
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Other Financing Sources (Uses):

Transfer from American Rescue Fund	171,000
Transfer to Capital Outlay Fund	(1,654,280)
Transfer to Riverboat Fund	<u>(100,000)</u>
	(1,583,280)

Excess (Deficiency) of Revenues and Other Financing Sources Over Expenditures and Other Financing Uses	(1,042,854)
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Fund Balance at Beginning of Year	<u>4,910,183</u>
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Fund Balance at End of Year	<u><u>\$ 3,867,329</u></u>
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BE IT FURTHER ORDAINED that any time during the year the Administrator of the Caddo Parish Commission shall have the authority to transfer part or all of the unencumbered appropriation from one budget line item to another budget line item within departments or functions. Appropriation transfers between departments or functions shall only be Parish Commission action amending this ordinance.

ORDINANCE NO. 6133 OF 2021

BY THE CADDO PARISH COMMISSION:

AN ORDINANCE ADOPTING THE BUDGET OF ESTIMATED REVENUES AND EXPENDITURES FOR THE ECONOMIC DEVELOPMENT FUND FOR THE YEAR 2022

BE IT ORDAINED by the Caddo Parish Commission, in legal and regular session convened, that the Budget of Estimated Revenues and Expenditures for the Economic Development Fund for the year 2022, is hereby adopted and appropriated as follows, to wit:

2022 BUDGET

Revenues

Video Poker	\$ 400,000
Interest Earned	6,000
Miscellaneous	
	<hr/>
Total Revenues	406,000

Expenditures

Administration	76,623
Allocations to Other Entities	612,000
	<hr/>
Total Expenditures	688,623

Excess (Deficiency) of Revenues Over Expenditures	(282,623)
--	-----------

Other Financing Sources (Uses):

Transfer from American Rescue Plan Fund	43,300
	<hr/>
	43,300

Excess (Deficiency) of Revenues and Other Financing Sources Over Expenditures and Other Financing Uses	(239,323)
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Fund Balance at Beginning of Year	<hr/>
	657,636

Fund Balance at End of Year	<hr/> <hr/>
	\$ 418,313

BE IT FURTHER ORDAINED that any time during the year the Administrator of the Caddo Parish Commission shall have the authority to transfer part or all of the unencumbered appropriation from one budget line item to another budget line item within departments or functions. Appropriation transfers between departments or functions shall only be Parish Commission action amending this ordinance.

ORDINANCE NO. 6134 OF 2021

BY THE CADDO PARISH COMMISSION:

AN ORDINANCE ADOPTING THE BUDGET OF ESTIMATED REVENUES AND EXPENDITURES FOR THE LAW OFFICERS WITNESS FUND FOR THE YEAR 2022

BE IT ORDAINED by the Caddo Parish Commission, in legal and regular session convened, that the Budget of Estimated Revenues and Expenditures for the Law Officers Witness Fund for the year 2022, hereby adopted and appropriated as follows, to wit:

2022 BUDGET

Revenues

Fines and Forfeitures	\$ 25,000
Interest Earned	\$ 250
Total Revenues	<u>25,250</u>

Expenditures

Law Officers Witness	
Contractual Services	<u>11,806</u>
Total Expenditures	<u>11,806</u>
Excess (Deficiency) of Revenues Over Expenditures	13,444
Fund Balance at Beginning of Year	<u>76,271</u>
Fund Balance at End of Year	<u><u>\$ 89,715</u></u>

BE IT FURTHER ORDAINED that any time during the year the Administrator of the Caddo Parish Commission shall have the authority to transfer part or all of the unencumbered appropriation from one budget line item to another budget line item within departments or functions. Appropriation transfers between departments or functions shall only be Parish Commission action amending this ordinance.

ORDINANCE NO. 6134 OF 2021

BY THE CADDO PARISH COMMISSION:

AN ORDINANCE ADOPTING THE BUDGET OF ESTIMATED REVENUES AND EXPENDITURES FOR THE SECTION 8 HOUSING FUND FOR THE YEAR 2022

BE IT ORDAINED by the Caddo Parish Commission, in legal and regular session convened, that the Budget of Estimated Revenues and Expenditures for the Section 8 Housing Fund for the year 2022, hereby adopted and appropriated as follows, to wit:

2022 BUDGET

Revenues

Section 8 Grant	<u>\$ 435,000</u>
Total Revenues	<u>435,000</u>

Expenditures

Section 8 Grant Program	<u>435,000</u>
Total Expenditures	<u>435,000</u>

Excess (Deficiency) of Revenues Over Expenditures	-
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Fund Balance at Beginning of Year	<u>6,885</u>
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Fund Balance at End of Year	<u><u>\$ 6,885</u></u>
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BE IT FURTHER ORDAINED that any time during the year the Administrator of the Caddo Parish Commission shall have the authority to transfer part or all of the unencumbered appropriation from one budget line item to another budget line item within departments or functions. Appropriation transfers between departments or functions shall only be Parish Commission action amending this ordinance.

ORDINANCE NO. 6134 OF 2021

BY THE CADDO PARISH COMMISSION:

AN ORDINANCE ADOPTING THE BUDGET OF ESTIMATED REVENUES AND EXPENDITURES FOR THE AMERICAN RESCUE PLAN FUND FOR THE YEAR 2022

BE IT ORDAINED by the Caddo Parish Commission, in legal and regular session convened, that the Budget of Estimated Revenues and Expenditures for the American Rescue Plan Fund for the year 2022, hereby adopted and appropriated as follows, to wit:

2022 BUDGET

Revenues

Federal Grant Revenues	\$ 23,290,000
Interest Earned	<u>15,000</u>
Total Revenues	<u>23,305,000</u>

Expenditures

Legal and Auditing	12,000
Grant Programs	<u>20,900,000</u>
Total Expenditures	<u>20,912,000</u>

Excess (Deficiency) of Revenues Over Expenditures	2,393,000
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Other Financing Sources (Uses):

Transfer to Oil and Gas	(171,000)
Transfer to General Fund	(993,400)
Transfer to Economic Development	(43,300)
Transfer to E Edward Jones Housing Trust Fund	(2,000,000)
Transfer to Capital Outlay Fund	(16,825,000)
Transfer to Riverboat Fund	<u>(66,800)</u>
	(20,099,500)

Excess (Deficiency) of Revenues and Other Financing Sources Over Expenditures and Other Financing Uses	(17,706,500)
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Fund Balance at Beginning of Year	<u>19,332,719</u>
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Fund Balance at End of Year	<u>\$ 1,626,219</u>
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BE IT FURTHER ORDAINED that any time during the year the Administrator of the Caddo Parish Commission shall have the authority to transfer part or all of the unencumbered appropriation from one budget line item to another budget line item within departments or functions. Appropriation transfers between departments or functions shall only be Parish Commission action amending this ordinance.

ORDINANCE NO. 6135 OF 2021

BY THE CADDO PARISH COMMISSION:

AN ORDINANCE ADOPTING THE BUDGET OF ESTIMATED REVENUES AND EXPENDITURES FOR THE E. EDWARD JONES TRUST FUND FOR THE YEAR 2022

BE IT ORDAINED by the Caddo Parish Commission, in legal and regular session convened, that the Budget of Estimated Revenues and Expenditures for the E. Edward Jones Trust Fund for the year 2022, is hereby adopted and appropriated as follows, to wit:

2022 BUDGET

Revenues

Interest Earned	<u>\$ 2,500</u>
Total Revenues	<u>2,500</u>

Expenditures

Administration	<u>2,300,000</u>
Total Expenditures	<u>2,300,000</u>

Excess (Deficiency) of Revenues and Over Expenditures	(2,297,500)
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Other Financing Sources (Uses):

Transfer from American Rescue Plan Fund	<u>2,000,000</u>
	2,000,000

Excess (Deficiency) of Revenues and Other Financing Sources Over Expenditures and Other Financing Uses	(297,500)
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Fund Balance at Beginning of Year	<u>884,820</u>
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Fund Balance at End of Year	<u><u>\$ 587,320</u></u>
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BE IT FURTHER ORDAINED that any time during the year the Administrator of the Caddo Parish Commission shall have the authority to transfer part or all of the unencumbered appropriation from one budget line item to another budget line item within departments or functions. Appropriation transfers between departments or functions shall only be Parish Commission action amending this ordinance.

ORDINANCE NO. 6136 OF 2021

BY THE CADDO PARISH COMMISSION:

AN ORDINANCE ADOPTING THE BUDGET OF ESTIMATED REVENUES AND EXPENDITURES FOR THE RESERVE TRUST FUND FOR THE YEAR 2022

BE IT ORDAINED by the Caddo Parish Commission, in legal and regular session convened, that the Budget of Estimated Revenues and Expenditures for the Reserve Trust Fund for the year 2022, is hereby adopted and appropriated as follows, to wit:

2022 BUDGET

Revenues

Interest Earned	\$ 275,000
Building Rental	<u>363,000</u>
Total Revenues	<u>638,000</u>

Expenditures

Administration	16,485
Allocation to Other Entities	<u>350,000</u>
Total Expenditures	<u>366,485</u>

Excess (Deficiency) of Revenues and Over Expenditures	271,515
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Other Financing Sources (Uses):

Transfer to Capital Outlay Fund	(4,000,000)
Excess (Deficiency) of Revenues and Other Financing Sources Over Expenditures and Other Financing Uses	(3,728,485)
Fund Balance at Beginning of Year	<u>37,195,077</u>
Fund Balance at End of Year	<u>\$ 33,466,592</u>

BE IT FURTHER ORDAINED that any time during the year the Administrator of the Caddo Parish Commission shall have the authority to transfer part or all of the unencumbered appropriation from one budget line item to another budget line item within departments or functions. Appropriation transfers between departments or functions shall only be Parish Commission action amending this ordinance.

ORDINANCE NO. 6137 OF 2021

BY THE CADDO PARISH COMMISSION:

AN ORDINANCE ADOPTING THE BUDGET OF ESTIMATED REVENUES AND EXPENDITURES FOR THE DEBT SERVICE FUND FOR THE YEAR 2022

BE IT ORDAINED by the Caddo Parish Commission, in legal and regular session convened, that the Budget of Estimated Revenues and Expenditures for the Debt Service Fund for the year 2022, is hereby adopted and appropriated as follows, to wit:

2022 BUDGET

Revenues

Ad Valorem Taxes	\$ 2,680,621
Interest Earned	8,000
	<hr/>
Total Revenues	2,688,621

Expenditures

Retirement Deducted from Taxes	82,160
Other Charges	64,861
Debt Service	
2007 General Obligation Bonds/2014 Refunding	800,050
2008 General Obligation Bonds/2015 Refunding	793,000
2009 General Obligation Bonds/2016 Refunding	757,382
	<hr/>
Total Expenditures	2,497,453
Excess (Deficiency) of Revenues Over Expenditures	191,168
Fund Balance at Beginning of Year	4,646,166
	<hr/>
Fund Balance at End of Year	\$ 4,837,334

BE IT FURTHER ORDAINED that any time during the year the Administrator of the Caddo Parish Commission shall have the authority to transfer part or all of the unencumbered appropriation from one budget line item to another budget line item within departments or functions. Appropriation transfers between departments or functions shall only be Parish Commission action amending this ordinance.

ORDINANCE NO. 6138 OF 2021

BY THE CADDO PARISH COMMISSION:

AN ORDINANCE ADOPTING THE BUDGET OF ESTIMATED REVENUES AND EXPENDITURES FOR THE LIBRARY BOND FUND FOR THE YEAR 2022

BE IT ORDAINED by the Caddo Parish Commission, in legal and regular session convened, that the Budget of Estimated Revenues and Expenditures for the Library Bond Fund for the year 2022, is hereby adopted and appropriated as follows, to wit:

2022 BUDGET

Revenues

Reimbursement from Other Agencies	\$ 676,063
Total Revenues	<u>676,063</u>

Expenditures

General Government	-
Library Construction	-
Debt Payment	676,063
Total Expenditures	<u>676,063</u>

Excess (Deficiency) of Revenues Over Expenditures	-
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Fund Balance at Beginning of Year	<u>-</u>
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Fund Balance at End of Year	<u><u>\$ -</u></u>
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BE IT FURTHER ORDAINED that any time during the year the Administrator of the Caddo Parish Commission shall have the authority to transfer part or all of the unencumbered appropriation from one budget line item to another budget line item within departments or functions. Appropriation transfers between departments or functions shall only be Parish Commission action amending this ordinance.

ORDINANCE NO. 6139 OF 2021

BY THE CADDO PARISH COMMISSION:

AN ORDINANCE ADOPTING THE BUDGET OF ESTIMATED REVENUES AND EXPENDITURES FOR THE CAPITAL IMPROVEMENT FUND FOR THE YEAR 2022

BE IT ORDAINED by the Caddo Parish Commission, in legal and regular session convened, that the Budget of Estimated Revenues and Expenditures for the Capital Improvement Fund for the year 2022, is hereby adopted and appropriated as follows, to wit:

2022 BUDGET

Revenues

Interest Earned	<u>\$ 10,000</u>
Total Revenues	<u>10,000</u>

Expenditures

General Government	<u>37,879</u>
Total Expenditures	<u>37,879</u>

Excess (Deficiency) of Revenues Over Expenditures	(27,879)
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Other Financing Sources (Uses)

Transfer to Capital Outlay

Excess (Deficiency) of Revenues and Other Financing Sources Over Expenditures and Other Financing Uses	(27,879)
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Fund Balance at Beginning of Year	<u>1,929,723</u>
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Fund Balance at End of Year	<u><u>\$ 1,901,844</u></u>
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BE IT FURTHER ORDAINED that any time during the year the Administrator of the Caddo Parish Commission shall have the authority to transfer part or all of the unencumbered appropriation from one budget line item to another budget line item within departments or functions. Appropriation transfers between departments or functions shall only be Parish Commission action amending this ordinance.

ORDINANCE NO. 6140 OF 2021

BY THE CADDO PARISH COMMISSION:

AN ORDINANCE ADOPTING THE BUDGET OF ESTIMATED REVENUES AND EXPENDITURES FOR THE CAPITAL IMPROVEMENT FUND II FOR THE YEAR 2022

BE IT ORDAINED by the Caddo Parish Commission, in legal and regular session convened, that the Budget of Estimated Revenues and Expenditures for the Capital Improvement Fund II for the year 2022, is hereby adopted and appropriated as follows, to wit:

2022 BUDGET

Revenues

Interest Earned	<u>\$ 5,000</u>
Total Revenues	<u>5,000</u>

Expenditures

General Government	<u>-</u>
Total Expenditures	<u>-</u>

Excess (Deficiency) of Revenues Over Expenditures	5,000
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Other Financing Sources (Uses)

Proceeds From Limited Tax Revenue Bonds	
Transfer to Capital Outlay	(620,000)

Excess (Deficiency) of Revenues and Other Financing Sources Over Expenditures and Other Financing Uses	(615,000)
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Fund Balance at Beginning of Year	<u>5,989,148</u>
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Fund Balance at End of Year	<u><u>\$ 5,374,148</u></u>
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BE IT FURTHER ORDAINED that any time during the year the Administrator of the Caddo Parish Commission shall have the authority to transfer part or all of the unencumbered appropriation from one budget line item to another budget line item within departments or functions. Appropriation transfers between departments or functions shall only be Parish Commission action amending this ordinance.

ORDINANCE NO. 6141 OF 2021

BY THE CADDO PARISH COMMISSION:

AN ORDINANCE ADOPTING THE BUDGET OF ESTIMATED REVENUES AND EXPENDITURES FOR THE GROUP INSURANCE FUND FOR THE YEAR 2022

BE IT ORDAINED by the Caddo Parish Commission, in legal and regular session convened, that the Budget of Estimated Revenues and Expenditures for the Group Insurance Fund for the year 2022, is hereby adopted and appropriated as follows, to wit:

2022 BUDGET

Revenues

Charges for Services	<u>\$ 6,176,185</u>
Total Operating Revenues	<u>6,176,185</u>

Operating Expenditures

Group Insurance	
Contractual Services	6,284,419
Operating Income (Loss)	(108,234)
Non-Operating Revenues-Interest Earned	32,000
Net Income (Loss)	<u>(76,234)</u>
Net Assets at Beginning of Year	<u>3,867,028</u>
Net Assets at End of Year	<u><u>\$ 3,790,794</u></u>

BE IT FURTHER ORDAINED that any time during the year the Administrator of the Caddo Parish Commission shall have the authority to transfer part or all of the unencumbered appropriation from one budget line item to another budget line item within departments or functions. Appropriation transfers between departments or functions shall only be Parish Commission action amending this ordinance.

ORDINANCE NO. 6142 OF 2021

BY THE CADDO PARISH COMMISSION:

AN ORDINANCE ADOPTING THE BUDGET OF ESTIMATED REVENUES AND EXPENDITURES FOR THE GENERAL INSURANCE FUND FOR THE YEAR 2022

BE IT ORDAINED by the Caddo Parish Commission, in legal and regular session convened, that the Budget of Estimated Revenues and Expenditures for the General Insurance Fund for the year 2022, is hereby adopted and appropriated as follows, to wit:

2022 BUDGET

Revenues

Charges for Services	<u>\$ 1,468,800</u>
Total Operating Revenues	<u>1,468,800</u>

Operating Expenditures

Casualty Program	
Contractual Services	1,281,669
Workers Compensation Program	
Contractual Services	809,058
Total Operating Expenditures	2,090,727
Operating Income (Loss)	(621,927)
Non-Operating Revenues-Interest Earned	<u>20,000</u>
Net Income	(601,927)
Net Assets at Beginning of Year	<u>1,954,348</u>
Net Assets at End of Year	<u><u>\$ 1,352,421</u></u>

BE IT FURTHER ORDAINED that any time during the year the Administrator of the Caddo Parish Commission shall have the authority to transfer part or all of the unencumbered appropriation from one budget line item to another budget line item within departments or functions. Appropriation transfers between departments or functions shall only be Parish Commission action amending this ordinance.

NOTICE OF PUBLIC HEARING

The CADDO PARISH COMMISSION will hold a public hearing at 3:30 p.m. on November 18, 2021 in order to receive citizen input concerning the proposed Operating and Capital Expenditure Budget for 2022. This hearing will be held in the Commission Chambers, First Floor, Government Plaza, 505 Travis, Shreveport, Louisiana.

PARISH OF CADDO
Summary of 2022 Budget

	Fund Type					
	Governmental Funds				Total	Internal Service
	General	Special Revenue	Debt Service	Capital Project		
Revenues						
Ad Valorem Taxes	\$ 7,106,696	38,111,795	2,680,621	-	47,899,112	-
Sales Taxes	-	10,750,000	-	-	10,750,000	-
Licenses and Permits	837,000	390,000	-	-	1,227,000	-
Intergovernmental	1,720,000	40,342,964	-	-	42,062,964	-
Gaming	-	1,250,000	-	-	1,250,000	-
Oil and Gas	-	600,000	-	-	600,000	-
Charges for Services	213,000	392,400	-	-	605,400	7,644,985
Fines and Forfeitures	-	10,000	-	-	10,000	-
Rents and Interest Earned	110,000	1,669,850	8,000	845,789	2,633,639	-
Other Revenues	30,000	159,500	-	-	189,500	-
Total Revenues	10,016,696	93,676,509	2,688,621	845,789	107,227,615	7,644,985
Expenditures						
Parish Commission	732,364	-	-	-	732,364	-
District Court	1,987,978	-	-	-	1,987,978	-
District Attorney	6,415,489	-	-	245,400	6,660,889	-
Coroner	243,000	-	-	395,000	638,000	-
Administration and Legal	1,122,541	-	-	3,593,000	4,715,541	-
Human Resources	236,941	-	-	-	236,941	-
Finance	460,064	-	-	-	460,064	-
Information Systems	217,236	-	-	220,380	437,616	-
Registrar of Voters	865,321	-	-	-	865,321	-
LSU Extension Service	74,300	-	-	-	74,300	-
Head Start	-	13,500,000	-	-	-	-
Section 8 Housing	-	435,000	-	-	-	-
Public Works	-	7,826,546	-	12,659,000	20,485,546	-
Public Building Maintenance	276,571	5,752,998	-	6,492,000	12,521,569	-
Caddo Correctional Center	-	11,210,079	-	2,113,000	13,323,079	-
Parks and Recreation	-	1,798,538	-	11,333,700	13,132,238	-
Solid Waste Disposal	-	4,122,217	-	1,250,000	5,372,217	-
Juvenile Court	-	1,133,220	-	-	1,133,220	-
Juvenile Probation Operations	-	3,864,391	-	-	3,864,391	-
Juvenile Detention	-	3,080,732	-	-	3,080,732	-
Parish Health Unit	-	674,994	-	695,000	1,369,994	-
Animal Services and Mosquito Control	-	3,134,146	-	535,000	3,669,146	-
Economic Development	-	612,000	-	-	612,000	-
Debt Service	207,913	837,797	2,497,453	-	3,543,163	-
American Rescue Plan	-	20,912,000	-	-	-	-
Employee Group Insurance Program	-	-	-	-	-	6,284,419
Casualty Insurance Program	-	-	-	-	-	1,281,669
Workers Compensation Insurance Program	-	-	-	-	-	809,058
All Other	966,844	6,971,077	-	1,383,668	9,321,589	-
Total Expenditures	13,806,562	85,865,735	2,497,453	40,915,148	108,237,898	8,375,146
Excess (Deficiency) of Revenues Over Expenditures	(3,789,866)	7,810,774	191,168	(40,069,359)	(35,857,283)	(730,161)
Other Financing Sources (Uses)						
Proceeds From Bond Issue	-	-	-	-	-	-
Operating and Capital Transfers In	2,393,400	7,181,100	-	40,046,480	49,620,980	-
Operating and Capital Transfers Out	(941,500)	(48,059,480)	-	(620,000)	(49,620,980)	-
Non-Operating Income (Net)	-	-	-	-	-	52,000
Total Other Financing Sources (Uses)	1,451,900	(40,878,380)	-	39,426,480	-	52,000
Net Change in Fund Balance/Net Assets	(2,337,966)	(33,067,606)	191,168	(642,879)	(35,857,283)	(678,161)
Fund Balance/Net Assets, Beginning of Year	17,025,707	147,850,480	4,646,166	30,164,000	199,686,353	5,821,376
Fund Balance/Net Assets, End of Year	\$ 14,687,741	114,782,874	4,837,334	29,521,121	163,829,070	5,143,215

Copies of the above, and the supporting schedules thereto, are available at Room 850, Government Plaza, Shreveport, Louisiana and at the Main Branch of the Shreve Memorial Library during normal business hours.

Woodrow Wilson, Jr.
Administrator and Chief
Executive Officer