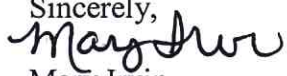




June 23, 2020

Dear Mr. David Norman,

We are most appreciative for your service to our health care organization and recent leadership appointment. Thank you for your willingness to serve our community by ensuring "Quality Care for All". We are most gratefulness that you are seeking reappointment to the NCMC Board. Please sign below indicating your commitment to serve another term. This document will be forwarded to the Caddo Commission for consideration at the July 9th virtual meeting. This meeting will be stream on Facebook Live.

Sincerely,

Mary Irvin
NCMC - Board Chair

I, David Norman, am seeking reappointment to the NCMC Board.



Signature